## **Corporate Risks**

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IC	01	Identification	Impact	t	d	e Controls	Assurance	t	d	e Further Actions	Deadline	Responsible
		Budget / Demand - by 2020 high level figures estimated that demand will increase budgetary requirements 26% based on projected movements in demographics and populations with	t			Demand levels are continuously monitored and regular modelling and forecasting will help to keep a close watch on the situation. There is monthly monitoring, we are likely to deliver on budget this year, and we have a significant savings plan in place which the Change and improvement	monitored through Strategic Finance Group			Changes to the way we deliver services and demand management strategies need to be put in place to protect the Council's Financial position. Routine monitoring and reporting arrangements are in place. Ongoing work is required to look at how to deliver the service differently for the department to be able to deal with projected		
A	SS4	people living longer.	of budgets.	6	5	30 Board oversees	panel.	5	3	15 increases in demand.	01/04/2014	DMT - ASC

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ID1	Identification	Impact	t	d	e Controls	Assurance	t	d	e Further Actions	Deadline	Responsible
	Failure to most	Council unable to discharge statutory duty to provide education. Reputation damage, legal challenge,			approved October 2014. Lobbying Central Govt for additional funding; funding for basic need secured from central govt. to provide additional school places; creative use made of Free Schools programme; use of Fair Access Protocol to place pupils above published numbers; Temporary expansions and Projects established to address shortfall; Regular reports to CMT& Executive to agree prioritisation of use of capital funding; Strategy Board meets on a	Regular monitoring by Overview & Scrutiny					Operational Director Early
	Failure to meet demand for school	increased health and			regular basis; Standing Agenda Item in Overview & Scrutiny Committee	Committee; CMT &			Continued lobbying and work with		Help and Education
CF1	places	safety risks	6	6	36 Meetings.	Executive.	6	4	• -	On-going	Division
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ID1	Identification	Impact Increase in	Raw impact	R a w likelih o o d	R a w R i s k S c o r e Controls	Assurance	N e t i m p a c t	N e t l i k e l i h o o d	N e t  r i s k s c o r e Further Actions	Deadline	Responsible
CF3	Increase in demand for social care services resulting from welfare reforms(more families with no recourse to public funds, Children Act, more children looked after)	number of looked after children or greater demand for services for vulnerable children and young people. Pressures translate into increased financial pressures.	5	6	Improved budgetary controls; robust budget monitoring; improved commissioning arrangement. Children being are being supported to remain at home where safe. Services will be re-prioritised to meet the needs of the most vulnerable. Improved commissioning arrangements including cross borough work with WLA.Early help services are targeting vulnerable and disadvantaged families and showing success in 30 preventing escalation of problems.	Management information reports track activity and identify trends,	4	5	NRPF and homelessness pressures 20 being monitored.d	ongoing	Operational Director, Children Social Care

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ID1	Identification	Impact	t	d	e Controls	Assurance	t	d	e Further Actions	Deadline	Responsible
	Savings to all council	The necessity to deliver savings of 54million over the 2015/16 and 2016/2017 financial years				Governance system reviewed annually to					
	budgets, estimated at between 20-40%, will affect all teams and will have an impact on strategic and	from Council			Budget monitoring system to identify issues and prioritise mitigatng actions CMT and DMTs focused on high risk proposals to identify issues One Council project management	ensure meeting			Review of Q1 financial and		
	budgets, estimated at between 20-40%, will affect all teams and will have an impact	from Council budgets will inevitably impact on service			issues and prioritise mitigatng actions CMT and DMTs focused on high risk proposals to identify issues	ensure meeting challenges External audit opinion			Review of Q1 financial and performance information to re		Chief Finance

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ID1	Identification	Impact	t	d	e Controls	Assurance	t	d	e Further Actions	Deadline	Responsible
	Increase in demand from homeless households due to welfare reform and overheated Private Rented Sector market	Council unable to manage budget within agreed limits.Major impact on children within thomeless			Delivery of the revised Accommodation StrategyEffective use of DHP budget and detailed budget monitoring arrangements in placeContinue to focus resources on prevention of homelessness whereve possibleReduction in the use of high cost temporary accommodation and introduction of new more cost effective contracts to provide temporary accommodationMonitoring of temporary accommodation placementsIntervention of Welfare Reform team to work with most						Head of Housing
R&G	in London	families	6	6	36 affected cases in PRS	Monitoring	5	5	25 On going monitoring	On-going	Needs

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ID1	Identification	Impact	t	d	e Controls	Assurance	t	d	e Further Actions	Deadline	Responsible
		Increased									
		disatisfaction									
		with council,									
		increase in									
		number of									
	The Council fails to	legal									
	comply with	challenges and									
	legal/statutory	Judicial			Area Consultative Forums; Brent						
	obligations including	Reviews			Citizens Panel; User Consultative				Contentious issues flagged up		
	consultation and	resulting in			Forums; Equalities issues reported to				through surgery system. New		
	equality duty in	cost of			CMT on a quarterly basis. Regular				guidance on Equalities to be		
	implementing policy	defence and			monitoring by CMT. Equalities	Consultation			issued. Equalities guidance due		Chief Legal
S5	changes	delay	6	4	24 Statement	Board.	6	3	18 shortly.	Dec-14	Officer